

**Office of School Modernization - Program**  
**March 2021**

**STATUS AT A GLANCE**

Legend:

	As planned: no concerns
	Caution: requires attention
	Impacts: impacts occurring

	As Planned	Caution	Impacts
Budget	X		
Equity		X	
Overall	X		

**EQUITY**

**BUSINESS EQUITY**

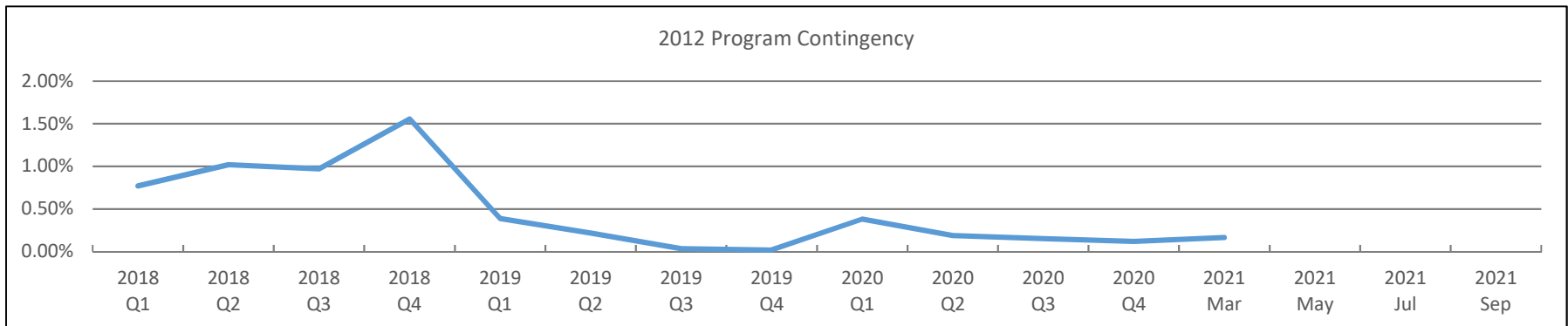
**WORKFORCE EQUITY**

		MBE	WBE	SDVBE	ESB	N-C	TOTAL	goal	MIN	goal	FEM	goal	APPR	req
Cumulative	Current	4.70%	6.64%	0.00%	2.38%	0.61%	<b>14.33%</b>	18%	<b>26%</b>	25%	<b>4%</b>	14%	<b>25%</b>	20%
	Prior Report	5.56%	7.17%	0.01%	2.20%	0.77%	15.71%		<b>25%</b>		4%		<b>24%</b>	
12 Month	Current	1.59%	5.24%	0.00%	2.65%	0.03%	<b>9.51%</b>	18%						
	Prior Report	6.64%	2.77%	0.01%	1.61%	0.05%	11.08%							

*Percent of payments made to Certified owned businesses, cumulative and 12-month rolling; Percent of labor hours of apprenticeable trades, cumulative*

**BUDGET**

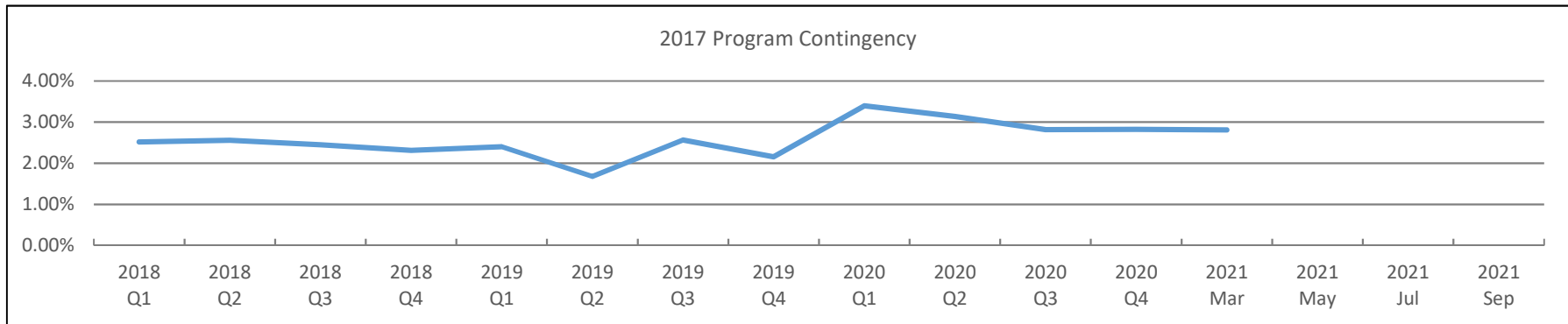
2012 PROGRAM	Original Budget	Current Budget	Estimate At Completion	Forecasted Over/(Under)	Actuals Approved	Percent Spent
	Bond Administration	68,117,563	<b>32,270,008</b>	31,342,003	(928,005)	30,868,453
Contingency	25,063,798	<b>990,847</b>	1,508,600	517,753		
Projects	388,818,639	<b>568,646,593</b>	568,262,394	(384,199)	561,280,337	99%
<b>2012 Program Totals</b>	<b>482,000,000</b>	<b>601,907,448</b>	<b>601,112,997</b>	<b>(794,451)</b>	<b>592,148,790</b>	<b>98%</b>



**Office of School Modernization - Program**  
**March 2021**

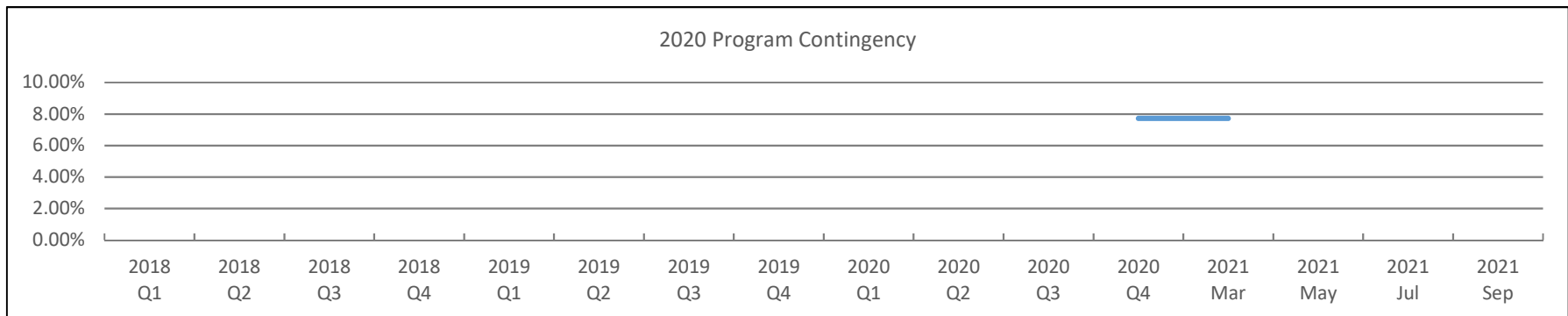
<b>2017 PROGRAM</b>	<b>Original Budget</b>	<b>Current Budget</b>	<b>Estimate At Completion</b>	<b>Forecasted Over/(Under)</b>
Bond Administration	40,000,000	<b>59,835,495</b>	64,116,414	4,280,919
Contingency	20,000,000	<b>93,340,083</b>	13,124,459	(80,215,624)
Unallocated H&S Funds	150,000,000	<b>24,300,275</b>	24,300,275	-
Projects	580,000,000	<b>716,887,868</b>	994,835,646	277,947,778
<b>2017 Program Totals</b>	<b>790,000,000</b>	<b>894,363,721</b>	<b>1,096,376,794</b>	<b>202,013,073</b>

<b>Actuals Approved</b>	<b>Percent Spent</b>
29,635,950	50%
395,786,320	55%
<b>425,422,270</b>	<b>48%</b>



<b>2020 PROGRAM</b>	<b>Original Budget</b>	<b>Current Budget</b>	<b>Estimate At Completion</b>	<b>Forecasted Over/(Under)</b>
Bond Administration	63,098,640	<b>63,098,640</b>	63,098,640	-
Contingency - OSM	93,257,360	<b>93,257,360</b>	93,257,360	-
Unallocated Project Funds	422,644,000	<b>241,000,000</b>	241,000,000	-
Projects	629,000,000	<b>810,644,000</b>	810,644,000	-
<b>2020 Program Totals</b>	<b>1,208,000,000</b>	<b>1,208,000,000</b>	<b>1,208,000,000</b>	<b>-</b>

<b>Actuals Approved</b>	<b>Percent Spent</b>
4,301,278	7%
-	0%
<b>4,301,278</b>	<b>0%</b>



**Office of School Modernization - Program**

**March 2021**

<b>OVERALL BOND PROGRAM</b>	<b>Original Budget</b>	<b>Current Budget</b>	<b>Estimate At Completion</b>	<b>Forecasted Over/(Under)</b>	<b>Actuals Approved</b>	<b>Percent Spent</b>
<i>TOTALS</i>	<i>2,480,000,000</i>	<i>2,704,271,169</i>	<i>2,905,489,791</i>	<i>201,218,622</i>	<i>1,021,872,338</i>	<i>38%</i>

**PROGRAM NOTES**

Staffing:

- Program Management
  - \* Lauren Poling, new Senior Manager of Business Operations, is reviewing positions/processes, training new staff, and taking lead on audit coordination
  - \* Darren Lee, long-time consultant to OSM, has now started as a PPS employee in the Director of Construction role
  - \* new Bond Diversity Equity and Inclusion Manager position description is being reviewed by HR and upper leadership prior to recruitment
- Operations
  - \* two new Invoicing Specialists, Thao Dinh and Juan Ledezma, started in 2021
  - \* new eBuilder Administrator David Maunu starting to develop robust in-house eBuilder support practices, and reviewing processes
  - \* new Finance recruitment being developed to address additional workload due to the 2020 Bond
- Project Management
  - \* three new Project Manager 1 staff started since last BAC meeting in October 2020
  - \* PM2 recruitments are ongoing to staff multiple 2020 Bond-related positions
  - \* PM3 recruitments are also ongoing to staff 2020 Bond-related positions

Equity:

- OSM meets regularly with COO Jung, P&C Senior Director Courtnage, and Dep Supt Hertz to track equity-related process improvements
- BDEI Manager position (noted above) is in development, and intended as a program management-level position
- P&C and OSM have been revising RFP criteria to place greater focus on equity and standardize points-distribution for equity criteria

Audits:

- Performance auditors are in field work for Year 3; draft work plan for Year 4 is being developed and will be presented at May BAC meeting
- Midpoint construction audits have been completed for MHS and LHS modernization projects; Grant final payment audit is underway

2020 Bond:

- OSM is working with District departments to collect data, develop goals, and create a selection/prioritization process for Infrastructure scopes
- OSM Operations staff have been developing procedures for oversight of encumbrances and expenditures for Technology and Curriculum scopes
- Primary set-up of funding and projects in eBuilder is complete, but additional refinement is needed, particularly for reporting
- Recruitments are under way to staff 2020 work, including operational support